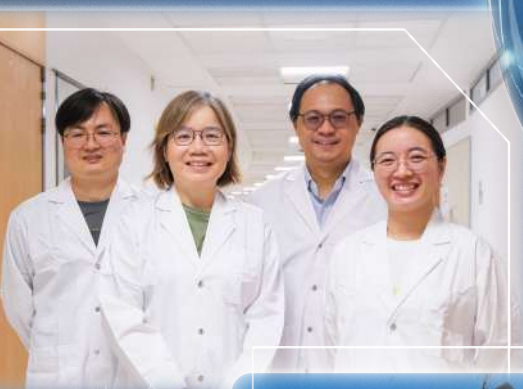




**NANYANG
TECHNOLOGICAL
UNIVERSITY**
SINGAPORE



NTU2030

President's Message

For hundreds of years, the most prestigious universities were centuries old. But the world has changed. Age no longer determines the excellence of an institution. In fact, the most successful companies of today – the Magnificent Seven* – are no more than half a century old.

Nanyang Technological University, Singapore (NTU Singapore) is similarly less than half a century old. As a premier technological university, we develop leaders and create societal impact through education, research, and service.

This is who we are:

We are problem solvers. We draw talent from East and West and break down walls between disciplines. We shape the future by combining technology and human creativity.

Driven by a startup mentality, we are both agile and inventive. We take pride in tackling the toughest challenges in our society.

We are NTU Singapore, a technological university rooted in Asia, improving lives across the world.



Our vision for the next five years (2026–2030) comprises four pillars:

Talent: We attract, develop, and retain the very best people to drive excellence across the University.

Education: We deliver transformative educational experiences that make our students both future- and AI-ready, so they are sought after by employers.

Research, Innovation & Enterprise: We pursue breakthrough discoveries. We integrate technology and the humanities to address global challenges. We accelerate cutting-edge innovation and create promising new enterprises.

Global Impact: We drive global impact in all that we do. We pursue long-lasting global partnerships with like-minded institutions across the world.

Each person at NTU, regardless of our role, plays a part in shaping the University's success. We excel by working collaboratively, with a larger mission in mind. This pursuit of operational excellence is part of NTU's DNA.

We must constantly reinvent ourselves to stay ahead. Let us be ambitious, challenge the status quo, and reimagine the future together as one community.

Professor Ho Teck Hua
President, NTU Singapore

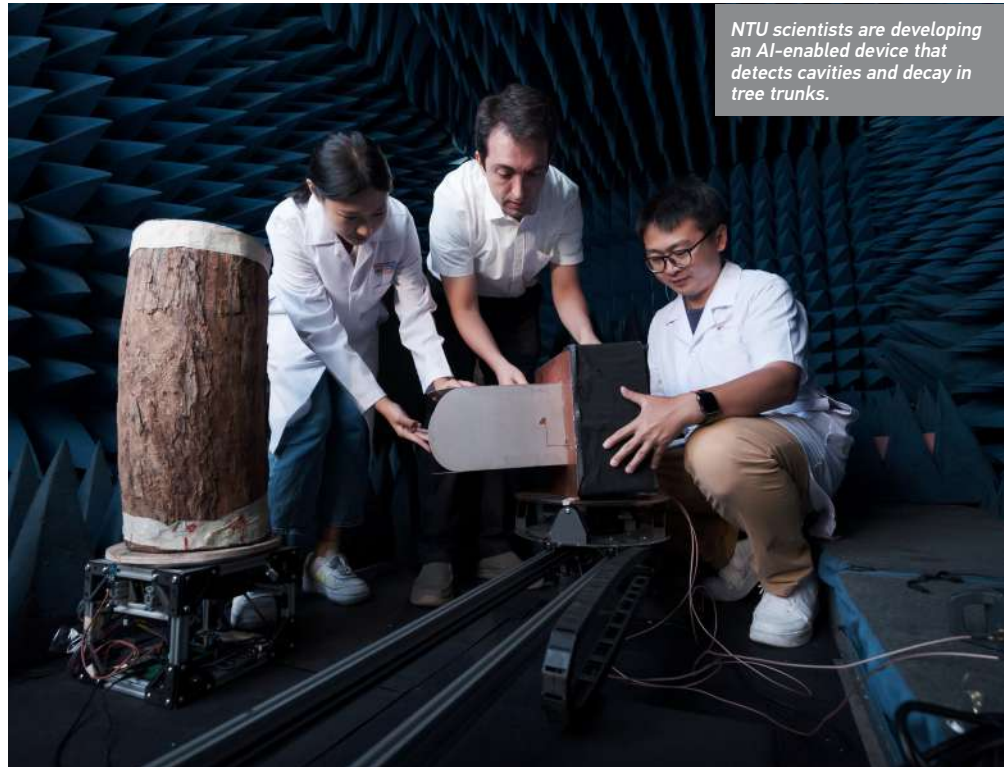
*Alphabet, Apple, Amazon, Meta, Microsoft, Nvidia, and Tesla

Talent

Talent is the engine that powers NTU. We are only as good as the people we have. The calibre of our people determines the quality of the education we provide; our success in research, innovation, and entrepreneurship; and the global impact we create.

We are committed to attracting, developing, and retaining the very best faculty and administrative staff. We provide every individual with opportunities for growth.

We take pride in hiring academic talent who tackle the hardest challenges in their fields of research. NTU is a strong believer in young talent. We actively recruit high-potential scientists who are energetic, inventive, and open to experimenting with new ways of teaching in an artificial intelligence (AI)-enabled world. We are also constantly on the lookout for established researchers who believe in NTU's core values and want to help lead the University in sustaining its excellence.



We recruit in all fields of academic research. We take risks by investing in emerging fields as well as established domains aligned with Singapore's national priorities. We contribute to both the current and future needs of the nation and the world.

NTU also needs equally talented administrative professionals. We will ramp up the hiring of promising professionals and expose them to various facets of the University. We hire exceptional professionals who share NTU's vision, to take leadership of the various corporate functions that allow NTU to sustain excellence.

A culture of excellence and collaboration, where talented individuals work side by side, is crucial to our success. By empowering exceptional individuals and developing strong leaders, we are creating optimal conditions for our people to do their best work, and for excellence to sustain itself.

Professor Christian Wolfrum
Deputy President and Provost



Education

Education transforms lives, and with it, society as a whole. An NTU education fundamentally changes how our students think and act.

NTU graduates fuel Singapore's economy and create impact in the community. They are agile and adept problem solvers. They are also innovators and are comfortable thinking outside the box.

AI is central to learning at NTU; all our students learn with an AI companion. This distinguishes NTU graduates in the job market.

We aspire to make NTU a global university of choice for anyone who wants to play an active role in an AI-enabled world.

NTU works closely with employers to ensure that our educational programmes are relevant. This helps our graduates hit the ground

running. We design our degree programmes in anticipation of the future of work. This means that our graduates are ahead of the curve and will remain employable years after graduation.

NTU students learn problem-solving through a signature, project-based learning course. This course blends theory and practice, making our students both real-world problem owners and problem solvers.



NTU's strong emphasis on AI and problem-solving will allow our students to thrive and lead in an AI-enabled global economy.

Professor Christian Wolfrum
Deputy President and Provost

Research, Innovation and Enterprise

Research is the engine for new knowledge creation. Through research, NTU produces breakthrough discoveries, accelerates cutting-edge innovation, and creates promising new enterprises. These technologies and innovations advance Singapore's progress and NTU's impact on the world.

Our focus is on quality and paradigm-shifting ideas. We have developed a vibrant research, innovation, and enterprise ecosystem where bold ideas are generated, tested, and brought to light. Some of these ideas may develop into unicorn companies and help propel NTU as a premier technological university in Asia.

We work with leading global institutions to accelerate the



NTU deep-tech spin-off Eureka Robotics has developed robots with a human-like, dexterous grip, allowing it to handle tiny objects such as optical lenses and mirrors.

translation of research into positive outcomes. These outcomes are then used to address real-world problems through our collaborations with industry and governments.

Breakthroughs are more likely to occur where disciplines meet.

NTU breaks down silos across colleges and schools, empowering researchers to tackle complex challenges with interdisciplinary expertise. NTU invests in the latest technologies and shares research infrastructure so that every researcher can pursue bold ideas without barriers.



We take pride in tackling the toughest challenges of our times with paradigm-shifting ideas. NTU is determined to produce breakthroughs and translate them into impactful solutions that improve lives.

Professor Louis Phee
Vice President (Innovation and Entrepreneurship)

Global Impact

NTU drives global impact. This is essential for us to sustain excellence as a premier technological university.

We amplify our impact through knowledge creation, knowledge dissemination, and service to the global community. We will continue to accelerate the rate at which we produce scientific breakthroughs. To differentiate ourselves in education, we will pioneer new learning pedagogies using AI.

Our people are a force for change, making the world a better place. Our researchers are pioneers in knowledge discovery and serve as leaders and mentors while all our students engage in service-learning projects, touching lives in Singapore and beyond.

NTU is working to create new opportunities for our students. We are setting up offices in major technology hubs around the world. This enables our

students to secure internships and valuable international experiences with global companies.

We actively pursue flagship partnerships with world-class universities and research institutions. Sustaining these deep partnerships enables NTU to tackle problems at a scale that was previously not possible. Our goal is for NTU to be the academic partner of choice in Asia and the world.



NTU will increase its global impact by accelerating knowledge creation and dissemination. Our people are community builders with heart, always prepared to pioneer new ways of making a positive difference.

Professor Ho Teck Hua
President



Operational Excellence

It is in the DNA of every NTU professional to embrace the higher purpose of sustaining the University's excellence. We are agile, driven, and enjoy working with others to create the best outcomes for the institution.

We take pride in our work and hold ourselves to the highest standards. We think beyond ourselves and work as a team.

Attracting the very best to join NTU underpins our commitment to operational excellence. This includes professionals who find meaning in being part of a higher education institution. We believe in and invest in our people, providing ample opportunities for them to grow personally and professionally.

Our people have a can-do attitude. They take responsibility for problems and find solutions by collaborating across different

domains, putting the needs of our stakeholders first.

NTU is reimagining our campus. We are determined to have vibrant and welcoming spaces that nurture connection, interaction, and inclusion. Pedestrian-friendly pathways, integrated transport, and seamless wayfinding improve physical connectivity. Flexible,

mixed-use spaces encourage interdisciplinary collaborations and innovations across the community.

At NTU, we are always reinventing ourselves. We will not shy away from challenging the status quo and are ready to change our policies and systems to help us achieve our goals.

To sustain NTU's excellence, it must be in every professional's DNA to prioritise the higher purpose of the University above that of their individual job role.

Ms Tan Aik Na
Senior Vice President (Administration)

